PAPER NO. WRWA 25-17

WESTERN RIVERSIDE WASTE AUTHORITY

MEETING	12th June 2025
REPORT AUTHOR/ DATE	Interim Deputy General Manager (Trevor Pugh-Tel 020 8871 8882) 29th May 2025
SUBJECT	Report by the Interim Deputy General Manager on implementation of the WRWA Joint Resources and Waste Strategy.
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STATUS	Open
BACKGROUND PAPERS	None

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EXECUTIVE SUMMARY

1. This report provides an update on the delivery of the new Joint Resources and Waste Strategy and presents an implementation plan.

2. Joint work has taken place with the Constituent Councils, Cory and other stakeholders to progress the priority action areas including increasing re-use and recycling through the design of model "mobile household waste recycling centres (HWRCs)" and a review of bulky waste collections and the Smugglers Way HWRC; reducing the contamination of dry mixed recyclables, and education initiatives to support these actions.

3. A draft 5-year Implementation Plan is presented for the priority actions indicating their intended outcomes, timeframes and with initial outline estimates of cost.

4. A first draft quarterly performance report for the priority projects underway is also presented.

5. The Greater London Authority (GLA) has not yet submitted a formal response to the Strategy and as a result the Chair has written to the Deputy Mayor confirming that the Authority will shortly publish the final version and launch it publicly.

RECOMMENDATIONS

6. The Authority is recommended to:

   a) Note the progress in implementing the priority actions from the Joint Resources and Waste Strategy.

   b) Note the draft 5-year Implementation Plan.

   c) Note the first quarterly progress report on implementation.

   d) Endorse the proposal to publish and launch the Strategy publicly.

INTRODUCTION

7. The Authority together with the Constituent Councils ("CCs") have prepared a new Joint Resources and Waste Strategy ("the Strategy") and all of the CCs have adopted it.

8. At the February 2025 meeting of the Authority, it was agreed to present a costed Implementation Plan to this meeting for the actions identified in the Strategy.

Action Plans

9. The Strategy contains four Action Plans to be further developed through the implementation of measurable initiatives, namely:

   AP1. Transitioning to a Circular Economy

   AP2. Achieving Net Zero

   AP3. Collaborating and communicating to amplify our impact

   AP4. Delivering Best Value and preparing for the future

10. Collaboration and joint action between WRWA and the Constituent Councils will be needed to successfully realise the Action Plans in full and the intended improvements to waste management.

11. Joint officer working groups are being established to collate existing best practice and to progress these actions.

IMPLEMENTING PRIORITY ACTIONS

12. A draft 5-year Implementation Plan is included as Appendix 1 to this report. Year 1 focusses on priority projects that can be progressed within current budgets. The Authority has agreed to an annual review of the Strategy and it is proposed that the details of subsequent years of the Implementation Plan are firmed up through that process. Initial outline potential costs are included for subsequent years.

PERFORMANCE MONITORING

13. The first quarter performance report for the priority projects underway is included as Appendix 2 of this report.

14. It is intended to provide quarterly performance reports for priority projects, with an annual review of progress against actions. The annual review will also include suggestions for the adoption of new actions to support the delivery of the strategy.

CONSIDERATION BY THE GREATER lONDON AUTHORITY

15. The Greater London Authority (GLA) is required to assess whether the Authority's Joint Resources and Waste Strategy is in "general conformity" with the Mayor's London Environment Strategy.

16. The Authority has been in contact with the GLA since 19th April 2024 and has had a number of meetings and other engagement to take GLA officers through the vision, objectives, modelling approach, options appraisal, sensitivities and target setting.

17. The GLA provided positive informal feedback that the draft Strategy was strong in identifying priorities and areas for action. They challenged the original draft recycling targets however, with concern that they were not higher.

18. The Authority has taken on board informal feedback from the GLA and provided all of the information the GLA have asked for and at the time of writing have yet to receive a formal response.

19. As a result, the Chair has written to the Deputy Mayor of the GLA advising him that the Authority will now proceed to publish and launch the Strategy.

COMMENTS OF THE TREASURER

20. The expenditure on the consultation and development of the Strategy were met within the approved budgets of the Authority for 2024/25. The Implementation Plan will be co-ordinated by WRWA officers (within approved budgets for 2025/26) and any further expenditure required will be reported appropriately to the Authority (there are further details in Appendix 1).

21. The successful implementation of the strategy could have a significant impact on reducing the total waste generated, improve the reuse of usable waste and increase the level of waste recycling. The financial benefits from these actions may be realised by the Constituent Councils by reducing waste arising and therefore if successful, reduce payments to WRWA for the disposal of waste.

22. Any investment and expenditure on the implementation of the plans with regard to the collection of waste will need to be assessed and evaluated by the Constituent Councils and included in their budgets.

TREVOR PUGH
Interim Deputy General Manager

Western Riverside Transfer Station
Smugglers Way
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29th May 2025

Draft Strategy Implementation Plan

Actions to achieve Net Zero

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
NZ 0	Identify key areas of focus to reduce emissions through the development of a Net Zero action plan	Develop a net zero action plan	Total emissions CO2eq	Net zero action plan	Key areas of focus for emission reduction are identified	25/26		WRWA
NZ 1	Quantify the GHG emissions across the whole service in a clear, transparent and accountable way.	1) Determination of GHG emissions within WRWA boundary	Total emissions CO2eq	Baseline GHG emissions calculated for WRWA	GHG emissions are measured and monitored	25/26	£20,000.00	WRWA and Constituent Councils
		2) Determination of GHG emissions within WRWA + Constituent Council boundaries	Total emissions CO2eq	Baseline GHG emissions calculated for WRWA and Constituent Council waste related activities	GHG emissions are measured and monitored	26/27	£20,000.00	WRWA and Constituent Councils
		3) Ongoing monitoring	Total emissions CO2eq	Annual report on GHG emissions produced for WRWA and Constituent Councils waste related activities. Data to be used within future procurement activities	GHG emissions are measured and monitored	26/27		WRWA and Constituent Councils
NZ 2	Continue to reprocess the by-products of the EfW process, for example by extracting metals from incinerator bottom ash and using the ash for	Research new technologies that could potentially be utilised as part of the current or future contract	% of by-products reprocessed	Annual review of technologies	The highest value is extracted from waste materials	25/26		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
	construction aggregate.							
NZ 3	Contribute towards the Mayor's net zero plan for London for 2030 by reducing waste emissions, adopting the principles of the waste hierarchy.	Delivered through actions under the Circular Economy action plan	Total emissions CO2eq	Annual report on GHG emissions produced for WRWA and Constituent Councils waste related activities. Data to be used within future procurement activities	GHG emissions are reduced. Actions addressing the waste hierarchy are implemented	25/26		WRWA and Constituent Councils
NZ 4	Continue to send all truly non-recyclable waste to EfW, with no waste sent to landfill and incorporate the assessment of carbon emissions performance into the procurement criteria for any new waste disposal contract, ensuring best available technology is available for reduction in air pollution emissions. This supports the Mayor's ambition for a zero-waste London, sending no biodegradable or	1) Waste composition analysis to understand the amount and composition of potentially recyclable waste going to disposal	% recycled, reused and composted (food waste)	Ongoing waste composition analysis	Non-recyclable waste is measured and monitored. Data enables targeted action (covered in other projects)	25/26		WRWA
		2) GHG emission calculations (see earlier project)	Total emissions CO2eq	Annual report on GHG emissions produced for WRWA and Constituent Councils waste related activities. Data to be used within future procurement activities	GHG emissions are measured and monitored	25/26		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
	recyclable waste to landfill by 2026.							
NZ 5	Reduce the environmental impact of our waste collection and treatment activities by adopting strategies to minimise emissions from waste service operations, transport, transfer and treatment, including supporting the development of carbon capture and storage for managing emissions from EfW and ULEZ and LEZ compliant fleet.	1) Use the outputs of the GHG emission calculations for WRWA and the Constituent Councils to develop potential interventions	Total emissions CO2eq	Long list of potential interventions developed. Cost benefit analysis conducted. Quick wins identified	GHG emissions are reduced.	26/27		WRWA and Constituent Councils
		2) Develop a list of potential interventions for fleet		List of interventions to reduce GHG emissions for transport and transfer of waste adopted	GHG emissions are reduced.	26/27		Constituent Councils
		3) Develop a list of potential interventions for current and future operations that could be built into the procurement specification		List of interventions to reduce GHG emissions for treatment incorporated into future procurement specification	GHG emissions are reduced.	Yr 3		WRWA
NZ 6	Explore options to transition to low carbon fuels and electricity sources where infrastructure allows.	Research new opportunities that could potentially be utilised as part of the current or future contract	Total emissions CO2eq	Annual review of technologies	GHG emissions are reduced.	25/26		WRWA and Constituent Councils

Actions to support the transition to a more circular economy

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
CE 0	Develop a circular economy action plan, which will allow the Western Riverside Partners to investigate and plan for all identified waste prevention, reuse, repair and recycling actions	Develop a circular economy action plan	% recycled, reused and composted (food waste)	Circular economy action plan	Waste prevention, reuse, repair and recycling actions are investigated and planned for			WRWA
CE 1	Develop a social value policy and investigate options for measuring social value across the range of activities the Western Riverside Partners deliver	1) Develop social value policy	£ social value	Social value policy	Social value is measured.	25/26		WRWA
		2) Research options for measuring social value	£ social value	Paper on potential tools to utilise for the measurement of social value	Social value is measured.	25/26		WRWA
CE 2	Engage with Partner Authority planning teams to identify opportunities where circular economy can be embedded into planning policy	1) Develop and maintain relationships with local authority planning teams, with a focus on Wandsworth	% recycled, reused and composted (food waste)	Meetings with Constituent Council planning teams. Feedback on any emerging Local Plans	Planning teams have a better understanding of WRWA. WRWA have an opportunity to influence on embedding circular economy within	25/26		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
					planning guidance			
		2) Monitor GLA guidance on planning, particularly updates to the existing Circular Economy Statement requirements, Whole Life Carbon Assessments, Waste apportionment requirements and protected wharf status	% recycled, reused and composted (food waste)	Feedback provided to the GLA on emerging planning guidance e.g. London Plan	Planning teams have a better understanding of WRWA. WRWA have an opportunity to influence on embedding circular economy within planning guidance	25/26		WRWA
CE 3	Meet a minimum performance of 35% LACW by 2030, with a stretch target of 50% by 2040.	1) Monitor recycling performance and provide information on contamination to the Constituent Councils	% recycled, reused and composted (food waste)	Performance metrics	Increased performance - LACW	25/26		WRWA and Constituent Councils
		2) Work with the constituent councils to input into Constituent Councils RRPs through the development of an RRP group for knowledge transfer	% recycled, reused and composted (food waste)	RRP officers group established	Increased performance - LACW	25/26		WRWA and Constituent Councils
CE 4	Meet a minimum performance of 30% HHW recycling by 2030, with a stretch of 45% by 2040	1) Monitor recycling performance and provide information on contamination to the Constituent Councils	% recycled, reused and composted (food waste)	Performance metrics	Increased performance - HHW recycling	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
		2) Work with the constituent councils to input into Constituent Councils RRPs through the development of an RRP group for knowledge transfer	% recycled, reused and composted (food waste)	RRP officer group established	Increased performance - HHW recycling	25/26		WRWA and Constituent Councils
CE 5	Explore opportunities to expand household collections to include: 1) Aluminium foil, food trays and aerosols 2) A wider range of packaging and containers 3) Textiles, small WEEE and batteries 4) Recyclable plastic film (required by March 2027) - Where economic to do so and where relevant markets exist for recycling.	1) Develop a plastic film trial	% recycled, reused and composted (food waste)	Plastic film trial	Increased recycling performance	25/26		WRWA and Constituent Councils
		2) Work with Cory to expand the range of materials the MRF can accept including a wider range of packaging and containers	% recycled, reused and composted (food waste)	Range of materials that can be accepted by the MRF is expanded	Increased recycling performance	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
		3) Investigate options for the offtake of small WEEE including putting forward a bid to Materials Focus for communications funding	% recycled, reused and composted (food waste)	Bid put forward to Materials Focus for funding. Research conducted on offtake of small WEEE	Increased recycling performance	25/26		WRWA and Constituent Councils
		4) Officers to attend OWL meetings to identify potential opportunities for Textiles, WEEE and food waste	% recycled, reused and composted (food waste)	Increased knowledge of potential interventions that could be implemented	Increased recycling performance	25/26		WRWA
CE 6	Identify opportunities to extract more recyclable material from bulky waste, street cleansing waste and fly tipped materials and investigate options for recycling other materials such as mattresses.	1) Use the outputs of waste composition analysis to understand material trends and research potential interventions	% recycled, reused and composted (food waste)	Potential interventions that could be trialled/implemented identified	Increased recycling performance	26/27		WRWA
		2) Develop a cost benefit analysis of potential interventions that could support the extraction of more recyclables	% recycled, reused and composted (food waste)	Potential interventions that could be trialled/implemented costed	Increased recycling performance	26/27		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
CE 7	Identify opportunities to increase recycling rates in flats, utilising ReLondon's Toolkit - Flats Recycling Package, or other suitable approaches.	Research interventions that could be implemented by the Constituent Councils	% recycled, reused and composted (food waste)	Research on interventions that could be implemented	Increased recycling performance	25/26		Constituent Councils
CE 8	Identify options for a garden waste collection service for those areas that have gardens but don't currently have access to a service.	Options development for expanded/new garden waste collection	% recycled, reused and composted (food waste)	Garden waste collection service	Increased recycling performance	25/26		K&C / Wandsworth
CE 9	Expand food waste collection services to non-domestic premises by 2025 by 31st March 2025 and all households by 31st March 2026 in line with the Environment Act 2021. Explore the provision of food waste collections for businesses.	Continue to expand food waste collection services	% recycled, reused and composted (food waste)	Food waste collection service	Increased recycling performance	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
CE 10	Maximise and promote opportunities to reuse items in good cosmetic condition, encouraging residents to book a reuse collection service for items that are in good condition, rather than Bulky Waste collection service for disposal of items they no longer need or want.	1) Review of Constituent Council websites and other communication material promoting reuse	% recycled, reused and composted (food waste)	Opportunities for promoting reuse identified	Reuse is increased	25/26		WRWA and Constituent Councils
		2) Review opportunities to promote ReWork services		Opportunities for promoting the ReWork E-commerce site identified		25/26		WRWA and Constituent Councils
CE 11	Seek opportunities to adjust Bulky Waste collection services to enable more reuse of bulky household items.	1) Review of Constituent Council's Bulky Waste services	% recycled, reused and composted (food waste)	Opportunities for promoting reuse identified	Reuse is increased	25/26	£5,000	WRWA and Constituent Councils
		2) Development of options to implement mobile HWRCs		Mobile HWRC trial delivered				
CE 12	Investigate opportunities to set up and operate one or more 'reuse hubs / shops' located in the Western Riverside area to provide more sites for repair and reuse where residents can 'bring and buy' a range of household goods	Research opportunities for a reuse hub	% recycled, reused and composted (food waste)	Opportunities for a reuse hub identified and costed	Reuse is increased	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
	delivering cost savings and social value.							
CE 13	Work towards the Government target for reducing municipal residual waste to 333 kg/capita per year by 2042, as outlined in the Environmental Improvement Plan 2023.	Continue to promote opportunities for waste reduction	% reduction municipal residual waste per capita / per year	Waste reduction activities factored into the education plan and within Constituent Council RRPs	Waste is reduced	25/26		WRWA and Constituent Councils
CE 14	Continue to promote existing waste prevention activities and promote / signpost new activities across a range of areas including (but not limited to) real nappy schemes, sanitary wear, textiles repair, repair cafes, give and take days, swishing events for clothes, toy libraries, home and community composting.	Continue to promote opportunities for waste reduction	% reduction municipal residual waste per capita / per year	Waste reduction activities factored into the education plan and within Constituent Council RRPs	Waste is reduced	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
CE 15	Support the Mayor's target to reduce food waste by 50% by 2030, through promotion of food waste reduction initiatives and support of local and national food waste reduction campaigns.	Continue to promote food waste reduction	% reduction food waste per capita / per year	Food waste reduction activities factored into the education plan (including working with schools) and within Constituent Council RRPs	Food waste is reduced	25/26		WRWA and Constituent Councils

Actions to support collaborating and communicating to amplify our impact

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
CC 0	Develop a collaboration and joint communications plan to amplify the impact of the Western Riverside Partners activity	Develop a collaboration and joint communications plan	% recycled, reused and composted (food waste)	Communications and collaboration action plan	Communications and engagement activities are amplified through joint working	25/26		WRWA
CC 1	Review how the Western Riverside Partners work together and ensure structures are fit for purpose to deliver the strategy and work effectively	Continue to review how the Partners work together including the proposed subject specific Officer groups	Collaboration	Review conducted	The headline performance metrics within the strategy are delivered	25/26		WRWA
CC 2	Work collaboratively with other authorities to maximise our efforts in moving the world to a more circular economy	Continue participation in existing groups e.g. NAWDO and explore new opportunities	Collaboration	Progress on strategy actions and dissemination of information	The headline performance metrics within the strategy are delivered	25/26		WRWA and Constituent Councils
CC 3	Investigate ways to work closely with ReLondon, e.g. through communications campaigns which play an active engagement role to promote resident behaviour	Continue engagement with ReLondon	Collaboration	Progress on strategy actions and dissemination of information	The headline performance metrics within the strategy are delivered	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
	change and increase participation in reuse, recycling and the circular economy.							
CC 4	Provide easy-to-use and clearly defined services, that respond to local resident needs, and encourage residential participation. Consider co-production approach, working with residents and other service users in the development of new service offerings.	Review website to ensure that information available is clear and continue to explore opportunities for service expansion (exploring opportunities for co-production)	% reduction municipal residual waste per capita / per year	Services that are easy-to-use and clearly defined	The headline performance metrics within the strategy are delivered	25/26		WRWA
CC 5	Monitor customer satisfaction with our services including: customer surveys at our HWRC, feedback from our customer call centres, Ensure customer service and feedback is an integral part of new service design to support service optimisation	Continue to monitor customer satisfaction via customer surveys and review all feedback received to identify opportunities for improvement	Customer satisfaction	Data arising from satisfaction surveys and feedback	Services are optimised based on customer experience and feedback	25/26		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
CC 6	Undertake education activities including school visits to the education centre and behaviour change to support residents to: reduce their waste, increase the capture of materials that can otherwise be recycled or composted from the residual waste stream. Studies on the content of the residual waste bins/sacks shows that paper and card, garden waste and textiles are areas of particular focus.	See education review for full list of projects - includes site tours, in-school audits and theme activities (e.g. repair week)	% recycled, reused and composted (food waste)	Performance metrics	Local residents (including young people) are aware of the services offered, understand how to use them and are encouraged to participate	25/26	£20,000	WRWA and Constituent Councils
CC 7	Support national and regional campaigns on waste prevention, and develop local campaigns to support projects and services.	Develop an activity calendar to link local activity with national/regional campaigns e.g. recycle week	% recycled, reused and composted (food waste)	Performance metrics	Communications and engagement activities are amplified through alignment with wider messaging	25/26		WRWA and Constituent Councils
CC 8	Engage residents, community groups, and local business in the development and implementation of the	Review how residents can be engaged in the strategy review process	Collaboration	Progress on strategy actions	The headline performance metrics within the strategy are delivered	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
	strategy and action plans, primarily through the public consultation process and then through the ongoing reviews.							
CC 9	Ensure effective signposting to charities that reuse household goods, such as the British Heart Foundation, Emmaus, ReWork for furniture and electrical and electronic equipment and TRAID textiles.	Review of Constituent Council websites and other communication material promoting reuse	% recycled, reused and composted (food waste)	Opportunities for promoting reuse identified	Reuse is increased	25/26		WRWA and Constituent Councils
CC 10	Maximise social value benefits through waste and resource management, by encouraging upskilling and the creation of new job opportunities within the sector. This includes the provision of opportunities for long-term unemployed through the reuse and repair projects and outreach work.	Review of opportunities to provide skills/upskill partners (e.g. ReWork and Cory) and/or create job opportunities.	% recycled, reused and composted (food waste)	Opportunities for skill enhancement and new jobs identified	Social value is increased.	26/27		WRWA and Constituent Councils

Actions to support delivering best value and preparing for the future

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
BV 0	Progress review - review progress against the action plans every four months to ensure the Western Riverside Partners are delivering on the actions which support the strategy and undertake annual progress monitoring	Quarterly progress monitoring and annual review	Strategy delivery	Performance monitoring reports	Strategy is delivered	25/26		WRWA
BV 1	Seek opportunities to work more closely with neighbouring Waste Disposal Authorities (beyond regular scheduled meetings) to enhance resilience and provide flexibility	Continue to engage with other WDAs particularly as part of pre-procurement activities	Collaboration	Increased knowledge and insight on operational issues	Enhanced resilience and flexibility	25/26		WRWA
BV 2	Demonstrate to residents and businesses the economic value in preventing/minimising waste, repairing items and buying reused through signposting to local resources including the reuse workshop located at Smugglers Way	Develop communications messaging that highlights the benefits of reuse/repair and link to the ReWork e-commerce site where appropriate	% reduction municipal residual waste per capita / per year	Communications material for social media and the WRWA website	Increased awareness of the cost savings associated with repair and purchasing pre-loved items	25/26		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
BV 3	Continue to provide financial incentives for the Western Riverside Partners to reduce overall costs of treatment and disposal by moving waste up the waste hierarchy and maximising diversion of recycling and food waste from residual waste	Ongoing projects to reduce contamination and increase the types of materials that can be recycled so that costs of treatment and disposal are reduced	% recycled, reused and composted (food waste)	Opportunities to reduce contamination and increase recycling (reuse and waste prevention) are identified	Constituent Councils understand the financial benefits of moving waste up the hierarchy to reduce the cost of treatment and disposal	25/26		WRWA
BV 4	Maximise the value from the existing waste treatment contract through increased capture of re-useable and recyclable material.	Use the outputs of the contamination sampling review to support communications on contamination (WRWA and CCs) and development of training materials (Cory and Constituent Councils)	% recycled, reused and composted (food waste)	Sampling review report, communications materials, training materials	Sampling protocol agreed, sampling staff and collection crew aware of which materials are contaminants for the MRF	25/26		WRWA and Constituent Councils
BV 5	Seek to maximise the value of existing assets through intensification of use and redevelopment, where viable.	Ongoing review of assets as part of contract management including updates to MRF	Value for money	Updates as part of ongoing contract management	value for money is delivered through asset management	25/26		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
		to accept new recyclable materials (e.g. plastic film)						
BV 6	Review existing assets to understand potential requirements for futureproofing e.g. through changes to waste composition driven by consumer habits and regulatory changes (EPR and ETS)	Ongoing review of assets as part of contract management including updates to MRF to accept new recyclable materials aligned to new regulations (e.g. Simpler Recycling)	% recycled, reused and composted (food waste)	Periodical waste composition analysis, regular regulatory review	Infrastructure adaptation needs are understood	25/26		WRWA
BV 7	Ensure future contractual arrangements are comprehensive, competitive and affordable across their lifespan.	Pre-procurement preparation including research into new contract approaches and new technologies	% Readiness	Ongoing research to feed into procurement process	Officers are prepared for procurement	25/26		WRWA
BV 8	Ensure services and infrastructure / assets meet all future needs including regulatory changes and increases in housing and population	Monitor changes to regulation and housing stock / population within the Constituent	% Readiness	Ongoing research to feed into current and future service planning	Services and infrastructure are ready for future changes	25/26		WRWA

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
		Councils through regulatory reviews, population updates and waste composition analysis						
BV 9	Undertake a review of HWRC provision at Smugglers Way, including site layout and signage and a review of information provided on the Authority's website to ensure it maximises recycling on site.	Undertake a HWRC review using recently published best practice guidance from WRAP	% recycled, reused and composted (food waste)	Report benchmarking current performance and detailing opportunities for improvements and potential costs for delivery	Plan for improvements to the HWRC agreed	25/26		WRWA
BV 10	Explore opportunities to expand the existing reuse workshop located at Smugglers Way (ReWork) space to increase the items that can be reused and the amount of goods that can be repaired	Ongoing research to identify storage space either on-site or within the local area	% recycled, reused and composted (food waste)	Details of potential storage space (where suitable)	Storage space is identified to allow reuse activities on-site to expand	25/26		WRWA
BV 11	Pursue a progressive and innovative approach to waste management where waste prevention is prioritised and recycling maximised.	Ongoing collaboration with other local authorities and groups to identify best practice and	% reduction municipal residual waste per capita / per year	Updates where relevant to team meetings	Opportunities for future innovation are identified	25/26		WRWA and Constituent Councils

#	Actions	Project (s)	Headline Metric (s)	Output	Outcomes	Project initiation	Provisional budget yr 2	Leading
		future innovation including site visits						
BV	Delivery of action plans	Contractor resource to continue delivery of projects	Strategy delivery	Projects are progressed	Strategy is delivered	25/26		WRWA

Draft Performance Monitoring Report

Progress by priority project theme

Performance Monitoring Report - Priority Projects - Q1 2025			
Priority Project	**Owner**	**Progress to date**	**RAG**
Reducing contamination	WRWA and Constituent Councils	Contamination review underway. Workshop undertaken and sampling observed. Data review conducted. Tender issued for consultancy support on sampling protocol.	G
Maximising recycling	WRWA	Plans for a flexible plastic trial underway (May 2025). Research underway to review Borough approaches to small WEEE and textiles collections. Discussions with Cory ongoing around foil and aerosols. RRP group to be set up with officers to share knowledge on recycling projects. Knowledge sharing with ReLondon.	G
Increasing reuse	WRWA and Constituent Councils	Review of reuse opportunities on constituent councils undertaken and results shared during joint workshop. Opportunities to further promote reuse across Council websites identified. Workshop with ReWork on their E-commerce site conducted - Boroughs to support launch in early Summer 2025. Reviewing options to divert reusables via mobile HWRCs. Research ongoing on reuse hubs. A number of options/sites have been identified but dismissed due to cost / operational challenges. Potential to promote ReWork on E-commerce site in the short term.	G
Optimising Data	WRWA and Constituent Councils	Appointment of Performance Information Officer. Discussions with WLWA on data projects including waste composition analysis and data twin project. Review of data to underpin future procurement work.	G
Education	WRWA and Constituent Councils	Delivery of educational activities conducted around theme weeks e.g. repair week. Educational tours continue. Links with other local authorities, ReLondon and London Councils made (knowledge transfer).	G